# Quality Update 2015: Current and Future Landscape

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#### Committees

 ACEP: Co-Chair Quality Measures Technical Expert Panel; Vice-Chair Quality Measures for CEDR

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# **Objectives**

- Review quality measurement landscape
- Provider quality measurement
  - MACRA & MIPS
  - CEDR

- Hospital quality measures
  - CMS SEP-1: measuring sepsis quality
  - ED-CAHPS

# Quality and Reimbursement Merging



Setting Value-Based Payment Goals — HHS Efforts to Improve U.S. Health Care

Sylvia M. Burwell

- 85% of Medicare FFS payments should be tied to quality or value by 2016
- 30% of Medicare payments should be tied to quality or value through alternative payment models by 2016 (50% by 2018).

#### Report to Congress:

National Strategy for Quality Improvement in Health Care

March 2011



Triple Aim: Better Care / Healthy People / Affordable Care

National Quality Strategy, 6 priorities:

1. Efficiency

2. Patient/Family Experience

3. Coordinate Care

4. Clinical Effectiveness

5. Population Health

6. Patient Safety

### **How are Measures Used?**

**Public Reporting** HospitalCompare.gov Internal **Financial Incentives Improvement** (Pay for Performance) (ED QI) Meaningful **Improvement** in Patient Care





## healthgrades

### Medicare.gov | Hospital Compare

The Official U.S. Government Site for Medicare



# Provider quality measurement

# Total Impact of Participation in the Physician Quality Reporting System (PQRS)

#### **PQRS Programs:**

- Traditional PQRS Incentive
- PQRS MOC Incentive

# Total Potential PQRS Incentives

- PQRS Penalties For Failure to Report
- Value-based Modifier (VM)\* For Failure to Report PQRS\*

### Total Potential PQRS/ VBPM Penalties

+1.0% in 2015

-2.0% in 2017

N/A

-4.0% in 2016

-6.0% in 2017

# **Provider Payment Reform**

SGR Fix = Medicare Access and CHIP Reauthorization Act
(MACRA)

&

Merit-based Incentive Payment System (MIPS)

# **Evolution of Federal Quality Programs**

	2015	2016	2017	2018	
Base Payment Change	0.5%	0.5%	0.5%	0.5%	
EHR	Continues under current law				
PQRS	Continues under current law				
VM		Continues u	nder current la	W	

# **Evolution of Federal Quality Programs**

(continued)

2015-2018	2019	2020	2021	2022	2023	2024	2025	2026+
Base	0.5%			0.0	%			
EHR								
PQRS								
VM								

<b>Traditional</b>	<b>PQRS</b>	registries
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## **Qualified Clinical Data Registries (QCDRs)**

Provide quality data for Medicare patients only	Provides quality data on patients from all payers
Limited to PQRS measures	Includes PQRS measures plus up to 30 additional specialty specific measures
Requires new "cross-cutting" measures	Does not require "cross-cutting" measure
Requires groups of 100 or more to report "PQRS-CAHPS"	Does not require CAHPS reporting
Less control over quality measures reported	More meaningful measures to choose from
Quality measure data collected will be used to calculate the quality composite of the Value Modifier.	CMS will not include first-year QCDR measures in the VM quality composite until such time as CMS has historical data to calculate benchmarks for them.

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#### **CEDR - Clinical Emergency Data Registry**

Overview

**Advantages** 

**FAQs** 

Resources

Measures

#### Welcome to ACEP's New Clinical Emergency Data Registry

As part of its ongoing commitment to providing the highest quality of emergency care, ACEP has developed the CEDR registry. This is the first Emergency Medicine specialty-wide registry at a national level, designed to measure and report healthcare quality and outcomes. It will also provide data to identify practice patterns, trends and outcomes in emergency care. CEDR is an evolving



### What is CEDR?

- CEDR = Clinical Emergency Data Registry
- EM specialty-wide registry at a national level, designed to measure & report healthcare quality & outcomes
- Will provide data to identify practice patterns, trends and outcomes in emergency care.
- How to Grow a CEDR: What You Need to Know About ACEP's Qualified Data Registry (WE-358)
  - Wednesday, October 28; 4:30 PM 5:30 PM
  - Faculty: Stacie Schilling Jones, MPH; Stephen K. Epstein, MD, MPP, FACEP

### **CEDR Measures**

- 2015:
  - 27 measures across domains
  - Many PQRS measures

• 2016: additional measures

### **NEW 2016 CEDR Measures**

Measure Title	NQS Domain
Sepsis Management: Septic Shock: Lactate Level Measurement Percentage of ED visits for patients aged 18 years and older with septic shock who had a serum lactate level ordered during ED visit	Clinical Effectiveness
Sepsis Management: Septic Shock: Antibiotics Ordered Percentage of ED visits for patients aged 18 years and older with septic shock who had an order for antibiotics during the ED visit	Clinical Effectiveness
Sepsis Management: Septic Shock: Fluid Resuscitation  Percentage of ED visits for patients aged 18 years and older with septic shock who had an order for ≥ 1 L of crystalloids during the ED visit	Clinical Effectiveness

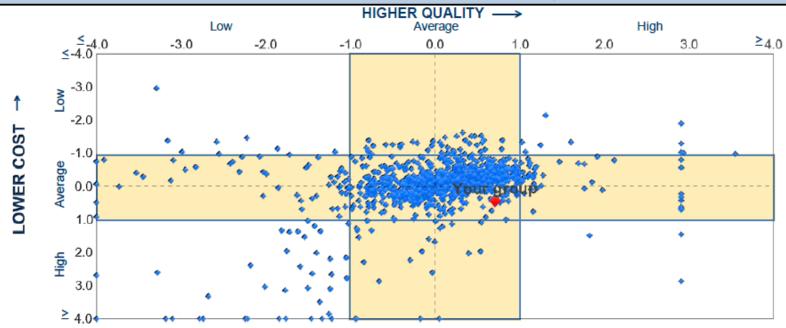
### **NEW 2016 Measures**

Measure Title	NQS Domain
Sepsis Management: Repeat Lactate Level Measurement Percentage of ED visits for patients aged 18 years and older with septic shock and an elevated serum lactate result (>2mmol/L) with a second serum lactate measurement ordered following the elevated serum lactate result during the ED visit	Clinical Effectiveness
Sepsis Management: Lactate Clearance Rate of ≥ 10%  Percentage of ED visits for patients aged 18 years and older with septic shock who had an elevated serum lactate result (>2mmol/L) and a second serum lactate level measurement performed following the elevated serum lactate result with a lactate clearance rate of ≥ 10% during the ED visit	Outcome measure
Appropriate Foley catheter use in the ED  Percentage of ED visits for admitted patients aged 18 years and older where an indwelling Foley catheter is ordered and the patient had at least one indication for an indwelling Foley catheter	Efficiency & Cost Reduction

# **Provider Cost**

# **Comparing Groups on Cost & Quality**

YOUR QUALITY TIERING PERFORMANCE: AVERAGE QUALITY, AVERAGE COST

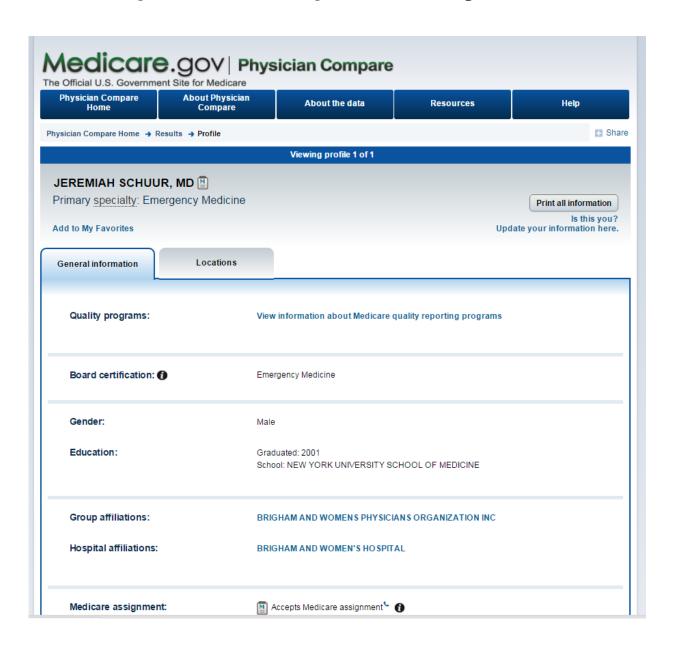


### **Medicare Cost Attribution Method**

	Your N	Performance o			
Cost Categories	Number of Eligible Cases	Per Capita Costs Before Risk Adjustment	Per Capita Costs After Risk Adjustment	Benchmark Per Capita Costs (Risk Adjustment)	
Per Cap <mark>ita Costs for A</mark> ll Attributed Beneficiaries (Don					
All Beneficiaries	7,313	\$11,523	\$11,835	\$10,265	
Per Capita Costs for Beneficiaries with Specific Conditions					
Diabetes	1,697	\$15,287	\$16,244	\$14,788	
COPD	759	\$26,700	\$27,214	\$24,153	
Coronary Artery Disease	2,654	\$17,740	\$19,123	\$17,265	
Heart Failure	833	\$29,417	\$30,562	\$26,013	

Note: Per capita costs are based on payments for Medicare Part A and Part B claims submitted in 2012 by all and post-acute care facilities) for Medicare beneficiaries attributed to a medical group practice. Outpatient pre

## Physician (Provider) Quality Measurement



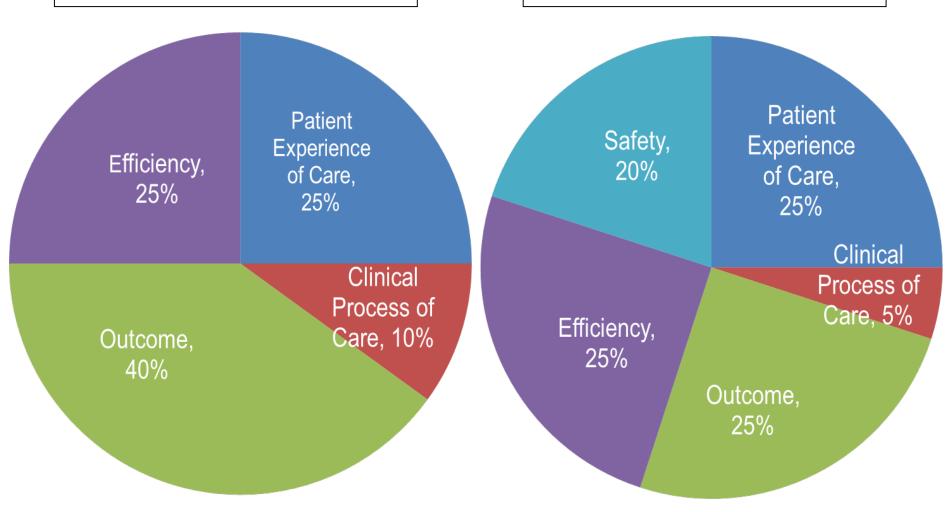
# Hospital quality measures

# Many Medicare Hospital Quality Measurement Programs

- Inpatient quality
- Outpatient quality
- Hospital acquired conditions
- Spending per Medicare beneficiary
- Readmission reduction
- Mortality
- More ...



# 2015 Patient Care = FY 2017 \$\$



\*HVBP based on inpatient care metrics

## **Inpatient Measures: Emergency Care**

Only change: Sepsis measure

- Processes of Care
  - Fibrinolytic agent received w/in 30min of hospital arrival (AMI 7a)
  - No Pneumonia, No door to balloon
- ED throughput measures
  - LOS: admit, boarding time
  - LWOBS

## **Overview CMS Sep-1**

- Begins with October 1, 2015 discharges
- Derived from Surviving Sepsis Campaign Guidelines
- CMS Reporting Details
  - Pay for Reporting (not performance yet)
  - Cases included based on ICD-10 principal discharge dx
  - Sampling: 20 cases/month, transfers excluded → small n
  - All or Nothing bundles
  - Some elements controversial

## **Timed Sepsis Bundles**

#### **Severe Sepsis**

#### Within 3 hours of onset

- Initial Lactate measurement
- Blood cultures prior to
- Broad Spectrum Antibiotics

#### Within 6 hours

Repeat lactate if initial >2

#### **Septic Shock**

#### Within 3 hours of onset

 Resuscitation with 30ml/kg of crystalloid fluids

#### Within 6 hours

- Vasopressor administration
- Repeating the volume statue and tissue perfusion assessment

# Sepsis (SEP-1): Controversy

- Definitions are novel (severe sepsis & septic shock)
- Detailed chart review
  - Sepsis start time
  - Clinical Reassessment -complex wording
- Unintended consequences
  - Broad spectrum Abx vs. stewardship
  - Blood cultures...
  - Resuscitation volume vs. fluid overload

### **Outpatient Measures: Emergency Care**

- Publicly reported, but no P4P \$\$\$
- No changes
- Multiple ED throughput measures
  - LOS: discharge, door to provider
  - Left w/out being seen (LWOBS)
- Chest Pain / AMI measures
  - ECG timing for AMI
  - 'Door in door out' for ACS transfers
- Analgesia for long bone fractures
- Timely interpretation of CT for acute stroke (45min)

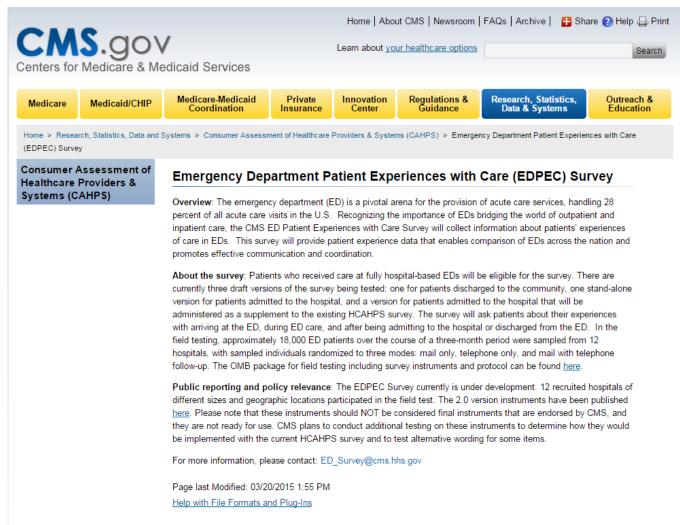
# **Other Hospital Programs**

- Safety
  - Hospital acquired infections: CAUTI, CLABSI
  - Complication/Patient Safety for Selected Indicators (PSI-90)
- Outcomes = 30 day mortality
  - CHF, AMI, Pneumonia, All-Cause
- Readmissions (CHF, AMI, Pneumonia)

# **PROPOSED Hospital Measures**

- ED visits will be an adverse outcome
  - Readmissions → "post-hospitalization acute care"
    - Include ED visits and observation after discharge
  - "Potentially Avoidable Complication (PAC)"
    - ED visits included for conditions like CHF
- Post-ED care coordination (outpatient)
  - ED visit for asthma or chest pain:
    - ED provider attempted to contact pt's PCP or specialist
    - Follow-up appt w/in 72 hrs

# **Emergency Department Patient Experiences with Care (EDPEC) Survey**



### **ACEP's Transforming Clinical Practice Initiative**

- What are the quality collaborative's focus areas?
  - Savings lives through improved sepsis care
  - Supporting clinicians and patients in Choosing
     Wisely ™
  - Improving value of ED chest pain testing and hospitalization

### **ACEP's Transforming Clinical Practice Initiative**

- What will ACEP's Transforming Clinical Practice Initiative provide?
  - Best practices from pioneers in their fields
  - Benchmarking data through the ACEP CEDR
  - Tailored eCME and MOC Activities (with ABEM)
  - Social media communities
  - Technical assistance from national thought leaders
- TCPI Resources for More Information:
  - www.acep.org/tcpi
  - tcpi@acep.org

# **Key Points**

 Physician quality measures will determine 个% of Medicare payments (9% by 2022)

 Resource use (cost) will be more transparent and affect physician payment

Fewer process measures and more outcomes

# Questions?



## The Goal: Value

### 3 definitions of value

- Health outcomes achieved per dollar spent
- Relative worth, merit, or importance
- Getting the most out of what we can put in

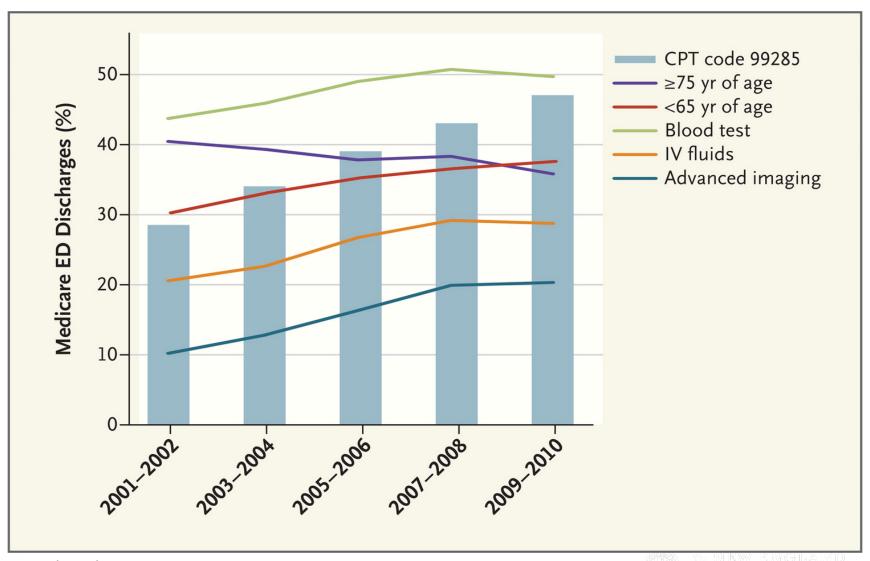
# **How Do We Measure Quality?**

#### **Donabedian Framework of Quality Measurement**

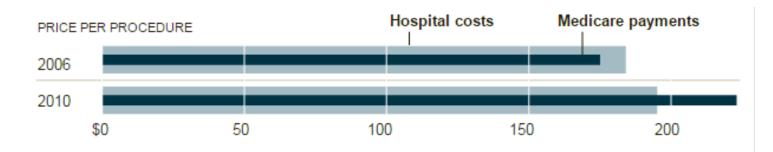
Structure	Process	Outcome
PCI Capability	Door to Balloon Time	30 day AMI Mortality

# Changes in Use of the Billing Code for Level 5 ED Visits, in the Age Bange of Medicare Betiente Discharged from the ED, and in the

in the Age Range of Medicare Patients Discharged from the ED, and in the Use of Diagnostic Technology and IV Fluids, 2001–2010.



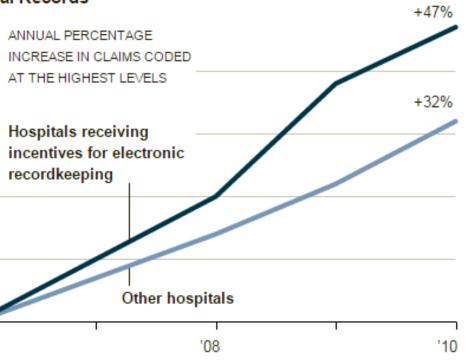
# ED Facility Fees 个



#### The Role of Electronic Medical Records

'06

Hospitals with electronic medical records are billing Medicare for higher levels of reimbursement for emergency-room care.



# 2015 PQRS Measures Supported:

PQRS#	Measure Title	NQS Domain
#54	12-Lead ECG Performed for Non-Traumatic Chest Pain	Clinical Effectiveness
#76	Prevention of Catheter-Related Bloodstream Infections (CRBSI): Central Venous Catheter Insertion Protocol	Patient Safety
#91	Acute Otitis Externa (AOE): Topical Therapy	Clinical Effectiveness
#93	Acute Otitis Externa (AOE): Systemic Antimicrobial Therapy – Avoidance of Inappropriate Use	Clinical Effectiveness
#187	Stroke and Stroke Rehabilitation: Thrombolytic Therapy (tPA); also known as hospital STK-4	Clinical Effectiveness
#254	Ultrasound Determination of Pregnancy Location for Pregnant Patients with Abdominal Pain	Clinical Effectiveness

### 2015 PQRS Measures Supported cont.:

PQRS#	Measure Title	NQS Domain
#255	Rh Immunoglobulin (Rhogam) for Rh- Negative Pregnant Women at Risk of Fetal Blood Exposure	Clinical Effectiveness
#317 cross- cutting	Preventive Care and Screening: Screening for High Blood Pressure and Follow-Up Documented	Community-Population Health
#326	Atrial Fibrillation and Atrial Flutter: Chronic Anticoagulation Therapy (aka STK-3)	Clinical Effectiveness

### 2015 CEDR Non-PQRS Measures Supported

CEDR#	Measure Title	NQS Domain
#1	ED Utilization of CT for Minor Blunt Head Trauma for Patients Aged 18 Years and Older	Efficiency & Cost Reduction
#2	ED Utilization of CT for Minor Blunt Head Trauma for Patients Aged 2 Through 17 Years	Efficiency & Cost Reduction
#3	Coagulation Studies in Patients Presenting with Chest Pain with No Coagulopathy or Bleeding	Efficiency & Cost Reduction
#4	Appropriate ED Utilization of CT for Pulmonary Embolism	Efficiency & Cost Reduction

#### 2015 CEDR Non-PQRS Measures Supported cont.

CEDR#	Measure Title	NQS Domain
#5	ED LOS for discharged ED patients – Overall Rate	Patient Experience of Care
#6	ED LOS for discharged ED patients – General Rate = (Overall Rate – Psych Pts– Transfer Pts)	Patient Experience of Care
#7	ED LOS for discharged ED patients – Psych Mental Health Patients	Patient Experience of Care
#8	ED LOS for discharged ED patients – Transfer Patients	Patient Experience of Care
#9	Door to Diagnostic Evaluation by a Qualified Medical Personnel	Patient Safety

# 2015 CEDR Non-PQRS Measures Supported cont.

CEDR#	Measure Title	NQS Domain
#10	Anti-coagulation for Acute Pulmonary Embolism Patients	Patient Safety
#11	Pregnancy Test for Female Abdominal Pain Patients	Patient Safety
#12	Three day return rate for ED visits	Communication and Care Coordination
#13	Three day return rate for UC visits	Communication and Care Coordination

#### 2015 CEDR Non-PQRS Measures Supported cont.

CEDR#	Measure Title	NQS Domain
#14	Tobacco Screening and Cessation Intervention for Asthma and COPD patients	Effective Clinical Care
#15	tPA Considered	Community-Population Health
#16	Adult Sinusitis: Antibiotic Prescribed for Acute Sinusitis	Efficiency & Cost Reduction
#17	Adult Sinusitis: Appropriate Choice of Antibiotic	Efficiency & Cost Reduction
#18	Avoidance of Antibiotic Treatment in Adults With Acute Bronchitis	Efficiency & Cost Reduction

# 2016 QI Measures

	Measure Title	NQS Domain
#1	Sepsis Management: Septic Shock: Lactate Level Measurement  Measure Description  Percentage of ED visits for patients aged 18 years and older with septic shock who had a serum lactate level ordered during the emergency department visit	Clinical Effectiveness
#2	Sepsis Management: Septic Shock: Blood Cultures Ordered  This measure is intended for Quality Improvement reporting purposes.  Measure Description  Percentage of emergency department visits for patients aged 18 years and older with septic shock who had a blood culture ordered during the emergency department visit	Patient Safety